

# Horn of Africa call for grant applications Tailor-Made Training Plus OKP-EAR-20058

## Joint proposal

Country	Horn of Africa: Somalia, Sudan and South Sudan <b>Focus on Sudan (Darfur)</b>
Priority themes	Food and Nutrition Security (FNS) and Security and Rule of Law (SRoL)
Aim of the project	Capacity strengthening for food resilience in the Horn: Addressing root causes of instability, migration and hunger and promoting employment for youth, women and vulnerable groups in Somalia, Sudan and South Sudan <b>Focus on Gum Arabic</b>
Call number	OKP-EAR-20058
Maximum available funding for this call, excluding co-funding	EUR 400,000
Maximum funding per Tailor-Made Training Plus, excluding co-funding	EUR 400,000
Co-funding	Encouraged
Final date TMT+	The training should be finished before 31 March 2022

## Time schedule

<b>Closing date for submission of grant applications</b>	<b>4 February 2021, 11.00 A.M CET</b>
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## 1. Introduction: The Orange Knowledge Programme

Nuffic's Orange Knowledge Programme is a 5 year global development programme, aimed at strengthening professionals and organisations through education and training. It contributes to the goals of the Netherlands' [development cooperation policy](#), in which education plays a significant role.

The programme offers funding in 54 countries for individual scholarships, tailor-made trainings and institutional partnerships between Dutch and foreign education institutions in Technical and Vocational Education and Training (TVET) and higher education. It focuses on the priority themes of the Dutch government (Water, Food and Nutrition Security, Sexual Reproductive Health and Rights, and Security and Rule of Law) and aims throughout the programme for inclusion, employability and environmental sustainability.

Nuffic is programme manager, in close collaboration with the programme's funder, the Netherlands' Ministry of Foreign Affairs. Running from mid-2017 to mid-2022, it will offer at least 51,000 people the chance to change their future through education.

The Orange Knowledge Programme Tailor-Made Plus Training is meant to improve the overall functioning of organisations by training a selected group of staff. A Tailor-Made Training can solve knowledge and skills challenges of organisations' staff, by specifically targeting their capacity needs.

More information about the Orange Knowledge Programme such as the basic principles and the policy framework can be found on the Nuffic website:

<https://www.nuffic.nl/en/subjects/orange-knowledge-programme>.

The Orange Knowledge Grant Obligations and Conditions for group trainings, which are binding for Tailor-Made Training Plus, can be found among the 'Guidelines and formats' under the link to this call.

The Orange Knowledge Programme focuses on sustainable strengthening of capacity within local priority themes relevant to Dutch development cooperation which are outlined in the Country Plans of Implementation (CPI). Click [here](#) for the CPI's per country. For this regional programme Nuffic developed a context document instead of a CPI. In all documents related to this call, when reference is made to CPI, the context document is meant.

The Theory of Change (ToC) of the Orange Knowledge Programme describes the interlinkages between capacity building and sustainable inclusive development to which each approved initiative under the Orange Knowledge Programme contributes. The ToC can be found [here](#).

This document describes the procedure for submitting an Orange Knowledge Programme grant application for a Tailor-Made Training Plus.

## 2. Information specific for this call

### 2.1 Long-term impact

The Theory of Change (ToC) of the Orange Knowledge Programme presents the expected medium and long-term impact and outcomes of the programme. Each impact and outcome is quantified by a number of indicators which are described in the Orange Knowledge Programme Monitoring and Evaluation Framework and relates to the M&E Framework of Ministry of Foreign Affairs.

All projects must contribute to achieving these impact and outcomes. The grant application and, if the application is selected, subsequent reporting must give insight into how the project will contribute/contributes to achieving impact and outcomes.

The [context document](#) gives all the details about the impact, outcomes and indicators of the ToC of the Orange Knowledge Programme and of the contribution to the thematic ToC(s) specific to the region.

The proposed project must contribute to the following SDGs:

- Contribute to end hunger (SDG 2)
- Contribute to promoting just, peaceful and inclusive societies and achieving legitimate stability (SDG 16)

The proposed project must contribute to one or more of the following long-term impacts:

In the area of Food and Nutrition Security:

- Reduce malnutrition;
- Promote agricultural growth;
- Ecologically sustainable food systems.

In the area of Security and the Rule of Law:

- Human security;
- Rule of Law;
- Peace and governance;
- Social and economic reconstruction.

The following medium-term impacts will contribute to this:

- Education system (TVET/HE) is of good quality, relevant and accessible (SDG 4)<sup>1</sup>;
- Partnerships between persons and organisations are inclusive and sustainable (SDG 17);
- Organisations key to (sectoral) inclusive development of partner countries are strengthened by inflow of enhanced workforce.

This will be achieved by the following outcomes:

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<sup>1</sup> Only in case the Requesting Organisation is an educational organisation.

- TVET/HE organisations (in the selected partner countries and in NL) perform better their core tasks, firmly embedded in their environment (in line with country / regional specific labour market needs & aiming at inclusiveness)<sup>2</sup>.
- Enhanced knowledge and skills of individuals and organisations (in partner countries and in the NL) in line with country/regional specific labour market needs and aimed at inclusiveness.

In the Orange Knowledge Programme format for a grant application the consortium partners will be asked to select relevant indicators to measure the achievement during and after project implementation at medium-term and long-term-level.

## 2.2 Context of the call

The Orange Knowledge Regional Programme 'Capacity strengthening for resilience in the Horn' was launched in answer to the new focus in Minister Kaag's policy towards addressing root causes of instability, migration and hunger and promoting employment for youth, women and vulnerable groups. The programme consists of ICPs, Tailor-Made Training Plus projects (TMT+) and scholarships for Master and Short Courses. A first call for ICP and TMT+ projects resulted in a programme portfolio with 8 TMT+ and 2 ICP. Please refer to annex 1 for the project list.

This second TMT+ call falls within the same framework as the first call, but focuses on the gaps that remained after the projects had been selected (ICP and TMT+). In accordance with the [context document](#), the Orange Knowledge regional programme should align with the Dutch funded FNS-REPRO project, that builds on the 2018 Security Council's resolution on conflict and food security (UNSCR 2417). FNS-REPRO has three broad tracks: improving rural communities' access to and management of natural resources; generating enhanced and new livelihood opportunities along agricultural value chains; and enhancing people's capacity to explore and take advantage of those new opportunities. FNS-REPRO focuses on one value chain in each of the three target countries: Fodder in Somalia; Gum Arabic in Sudan and the Integrated Seed Sector in South Sudan. The Orange Knowledge regional programme specifically aims at strengthening institutional capacities for and in these value chains.

After the first selection round, it appeared that the capacity strengthening for the Gum Arabic value chain in Sudan was not covered by the selected projects. This call is meant to fill this gap and is therefore explicitly oriented towards Sudan and Gum Arabic.

As the implementation time for this project will be approximately 1 year, it is important that applications build upon prior and/or ongoing cooperation in order to immediately be up to speed.

**On COVID-19:** all organisations working on proposals for TMT+ are requested to explicitly take into account the possible consequences of COVID-19 on the project implementation, in

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<sup>2</sup> Only in case the Requesting Organisation is an educational organisation.

questions 1.3.4, 2.1.1, 2.1.4 and 2.2.3 of the joint proposal. In particular, describe in these questions the strategies you have chosen to cope with the travel limitation.

**On complementarity:**

- One guiding principle of the Orange Knowledge Programme is complementarity: in the synergy with other Dutch centralised or decentralised development programmes and in the optimal integration of the available OKP instrument. Please take this guiding principle into account when developing your proposal and elaborate on it in question 1.1.7 of the joint proposal.
- In addition to the ICP and TMT+ projects, the Regional Programme provides extra scholarships for Somalia, Sudan and South Sudan. A budget of 2.8 million Euro will be reserved for scholarship applications in the coming rounds for Short courses and 1-year Masters. The Orange Knowledge programme explicitly aims at enhancing impact by integrating various modalities of the programme (Institutional Collaboration Projects, Tailor Made Trainings, Scholarships, alumni activities). This means that all organisations in the abovementioned countries participating in the regional programme are explicitly invited to take advantage of this opportunity to strengthen the effectiveness and impact of the individual projects through scholarships for staff of stakeholder organisations. These do not necessarily have to be the organisations already involved in the projects, but could also be collaborating organisations, such as government ministries, NGOs, private sector actors, organisations involved in REPRO or like-minded programmes. Please refer to [Individual scholarships - Orange Knowledge Programme | Nuffic](#).

The aim of the TMT+ project will be strengthening organisational capacities in the development of gum arabic value chains in Sudan. This is one of the most fragile regions in the world, where travel is not always safe. Nuffic stresses that safety for people involved in this programme is an important issue and responsibility of the project implementers themselves. Applications should consider measures and/or strategies to cope with this situation. Nuffic refers to the [travel safety](#) recommendations of the Dutch Ministry of Foreign Affairs and to the respective embassies.

Applications must include a partner from a [full programme country](#) as part of the Dutch consortium. This 'anchor organisation' should be located in one of the neighbouring countries: Ethiopia, Kenya, Uganda or Egypt, capitalising on 15 years of institutional collaboration with the Netherlands towards capacity development. The role of an anchor organisation is providing stability and facilitating cooperation towards the other countries. The anchor organisation does not necessarily have to have participated in preceding Nuffic programmes, although this would be considered a plus in accordance with regular OKP assessment criteria.

Please note that for this regional programme, applications must be submitted by the Dutch lead partner. Partners from the target countries (Sudan (focus), Somalia, and/or South Sudan), nor anchor organisations from Ethiopia or another full programme country, cannot be grant applicant. Moreover, the lead requesting organisation must be based in Sudan.

In the assessment of the applications, the following aspects, in addition to the regular assessment criteria, will be positively assessed:

- Inclusion of more target countries next to Sudan (Somalia and/or South Sudan);

- Thematic integration of FNS and SRoL: food and nutrition resilience, disaster risk management and mitigation;
- Addressing so far identified gaps in the 2 ICP and 8 TMT+ and subsequently reinforcing the regional programme;
- Integrated approach: TMT+ reinforcing individual scholarships and ICPs and vice versa;
- Focus on women's rights and gender equality;
- Strengthening employment oriented TVET.

Please note that these are priorities but not requirements.

## 2.3 Co-funding

Co-funding is one of the key principles underpinning the programme. It contributes to reciprocity and increases ownership of the collaboration. Co-funding may involve public, private and/or own funds.

Countries concerned in this regional programme are all classified Least Developed Country (LDC) by the [OECD](#). Proponents applying for Tailor Made Trainings and Institutional Collaboration Projects are encouraged but not obliged to include co-funding in their proposals. Integration of co-funding in the breakdown of budgets will be one of the assessment criteria in the selection of applications.

A contribution from public funds is defined as: a contribution in cash or in kind to which is directly or indirectly paid for from state resources. State resources comprise all funds from the public sector, including funds from local levels of government (decentralised, federal, regional or other) and, in certain circumstances, funds from private bodies.

Public funds from the Ministry of Foreign Affairs of the Netherlands (including embassies) do not count as co-funding, but can be added to the project.

Private funds are considered to be all funds – in cash or in kind – that are not state resources.

## 2.4 Questions about the call?

If you have a question about this call you can send an e-mail in English to [TMT@nuffic.nl](mailto:TMT@nuffic.nl). Mention in your e-mail the call number.

## 3. Specific characteristics of Tailor-Made Training Plus

Orange Knowledge Tailor-Made Training Plus (TMT+) supports organisations by training a selected group of staff. Tailor-Made Training Plus can also be used to train professionals who have a common training need, but who are not staff members of the same organisation. An organisation from a partner country and a Dutch training provider must jointly formulate a

training proposal. The joint proposal must be submitted by a Dutch training provider, potentially on behalf of their consortia.

The Tailor-Made Training Plus consists of at least a tailor-made training that fits the priority themes and focus areas for the country of the requesting organisation as specified on the first page of this call document. The following elements apply to TMT+:

- stronger emphasis on the sustainable embedding of the results within the organisations (compared with a regular TMT);
- stronger emphasis on involvement of a local/regional consortium partner with whom the requesting organisation ideally maintains a relationship after TMT+ (compared with a regular TMT);
- room for innovative approaches such as living labs, blended learning, study visits or short internships.
- possibility to include investments of a maximum of 10% of the OKP subsidy amount in the budget. The added value of the investment should be clearly demonstrated in the proposal.

The Tailor-Made Training Plus has a maximum duration of 24 months. Please note the training should be finished before 31 March 2022.

### **3.1 Eligibility**

#### *Grant applicants*

Eligibility for OKP Group Training grants extends to Dutch institutions providing secondary and higher vocational and academic education or other types of Dutch organisations that provide educational training courses and that also contribute to strengthening of the priority themes in the countries on the Country List. These institutions must deliver the training themselves; intermediary organisations are not eligible. The institutions must have sufficient organisational and financial capacity to run a training course. This can be demonstrated using a COCA that is assessed as positive by Nuffic. The organisations must also have demonstrable experience in providing the desired training course.

#### *Group training target group*

To be eligible for an OKP Group Training grant, an application must propose a training course for candidates who meet the following criteria:

The candidates work for one of the following types of national and/or local organisations: ministries, secondary or higher vocational or academic education institutions, universities, private sector, commissions or NGOs. The candidates may not work for:

- a bilateral or multilateral organisation;
- a non-governmental organisation that is internationally active and is focused on representing social interests, such as development cooperation, nature and environmental protection, health or human rights.

The candidates must have the nationality of or be resident and working in one of the OKP countries for which grant applications for providing the type of group training courses concerned can be awarded (see the Country List Annex).

The candidates must be in a position to apply the acquired knowledge and skills in practice.

Please consult further requirements in the publication of the policy framework in [the Staatscourant](#) and in subsequent amendments.

### 3.2 Grant Obligations and Conditions

By submitting a grant application the applicant agrees with the Grant Obligations and Conditions for Group Training (version 4.0). The Orange Knowledge Grant Obligations and Conditions for group training can be found among the 'Guidelines and formats' under the link to this call.

### 3.3 Assessment

Assessment of the joint proposals will be done by Nuffic in consultation with the Dutch embassies and consulates. For a detailed explanation please refer to the Grant Application Assessment Explanation which can be found among the guidelines and formats under the link to this call.

## 4. Submit your proposal online

All TMT proposals have to be submitted via our web application Delta. We have prepared a TMT+ Delta User Manual to guide you through the application process. The Delta User Manual can be found among the 'Guidelines and formats' under the link to this call. Make sure you have all the information required for your application complete and ready before submitting.

**WARNING:** Please be aware that not all browsers work well with Delta. To be sure, it is preferable to make use of Edge or Google Chrome. Safari is known for not working well.

[Submit your joint proposal in Delta: https://delta.nuffic.nl/Application/Apply/278](https://delta.nuffic.nl/Application/Apply/278)

## 5. Required documents

An application needs to contain the following documents to be complete. Incomplete applications will be rejected.

1. TMT+ Joint Proposal Form Orange Knowledge Programme
2. TMT+ Budget Form Orange Knowledge Programme
3. TMT+ COCA Form Orange Knowledge Programme
4. CVs of all proposed resource persons (there is no prescribed format)

Please note that a COCA check doesn't have to be applied for simultaneously with an application for a TMT+. A COCA can be applied for at any time. We advise you to apply for a COCA check before applying for a joint proposal, to make sure that your COCA is not a reason for rejection.

We welcome you to send COCA applications any time to [okp@nuffic.nl](mailto:okp@nuffic.nl) referring to COCA.

## Annex 1: Orange Knowledge Regional Programme project portfolio

### Institutional Collaboration Projects

OKP Project number	Country	Theme	Local partner	Dutch partner	Anchor	Subject
OKP-EAR-104672	Somalia, Sudan and South Sudan	Security and the rule of law	East Africa University, Somalia, Eastern College, Sudanese Organisation for Research and Development (SORD), Community Empowerment for Progress Organisation (CEPO)	Tilburg University, Kampala International University (KIU), Uganda, Addis Ababa University, Ethiopia, Action Africa Help International (AAH-I), Kenya	Mekelle University	Improving resilience, access to employment and education, facilitated by e-learning and data sharing in the Horn of Africa
OKP-EAR-104673	Somalia, and South Sudan	Food and nutrition security	University of Hargeisa, Somalia; University of Juba, South-Sudan	Wageningen University (WUR/CDI); Van Hall Larenstein (VHL)	University of Bahir Dar, Institute for Disaster Risk Management and Food Security Studies (IDRMFNS), Ethiopia	Building Resilient Food Systems in Protracted Crisis Situations: Joint Regional Master Programme & Short Courses for Resilient Food and Nutrition Security Outcomes (MSC-ResFoNS)

### Tailor Made Training +

OKP Project number	Country	Theme	Local partner	Dutch partner	Anchor	Subject
OKP-TMT+. 20/00034	Somalia, with possible outreach to South Sudan/Sudan	Food and nutrition security	University of Burao	Van Hall Larenstein University of Applied Sciences	University of Bahir Dar, Institute for Disaster Risk Management and Food Security Studies (IDRMFNS), Ethiopia	Building Resilient Food Systems in Protracted Crisis situations: Fodder systems and rangeland management in Somalia
OKP-TMT+	Somalia	Food and	Warsan Relief Organisation	Stichting Crosswise Works	Action Africa Help International (AAHI), Kenya	Entrepreneurship Training in Rural Somalia

.20/000 22		nutrition security				
OKP- TMT+ .20/000 28	Somalia	Food and nutrition security	Red Sea University, faculty of Vet. Medicine Galkaio, Amoud University, Faculty of Agriculture Borama, Somaliland Livestock ministries of Federal Member States namely Puntland, Jubaland, South West, Galmudug and Hirshabele	Aeres Hogescho ol	Jimma University, Ethiopia	Capacity Building to Improve Food Security and Livelihoods in Somalia
OKP- TMT+ .20/000 23	South Sudan	Food and nutrition security	Juba University College of Natural Resources and Environmental Studies	MDF Training and Consultan cy	Egerton University, Center of Excellence in Food Security, Kenya	New Horizons for food security & agro- education in South Sudan
OKP- TMT+ .20/000 26	South Sudan, outreach to Somalia/S omaliland and Sudan	Food and nutrition security	Juba University, College of Natural Resources and Environmental Studies, Juba, South Sudan	Wagening en UR Centre for Developm ent innovation (WCDI)	University of Bahir Dar, Institute for Disaster Risk Management and Food Security Studies (IDRMFNS), Ethiopia	Building Resilient Food Systems in Protracted Crisis Situations: Horticulture for Improved Nutrition and Income Generation
OKP- TMT+ .20/000 27	South Sudan, outreach to Somalia/S omaliland and Sudan	Food and nutrition security	Juba University, College of Natural Resources and Environmental Studies, Juba, South Sudan	Wagening en UR Centre for Developm ent innovation	University of Bahir Dar, Institute for Disaster Risk Management and Food Security Studies (IDRMFNS), Ethiopia	Building Resilient Food Systems in Protracted Crisis Situations: Climate Change, Seed Systems and Community Seed Banks
OKP- TMT+ .20/000 20	Sudan and South Sudan	Food and nutrition security	Alzaiem Alazhri University, Faculty of Agriculture, Sudan	Royal Tropical Institute	Mekelle University, Ethiopia	From despair to hope - promoting women's and youth innovation for food and nutrition security and community resilience in Sudan and South Sudan
OKP- TMT+ .20/000 31	Sudan, Somalia and South Sudan	Security and the rule of law	Sudan Urban Development Think Tank (SUDT), Ministry of Labour and Social Development, Sudan	ITC, University of Twente, Université libre de Bruxelles (ULB), Belgium	African Population and Health Research Centre (APHRC), Kenya	Capacity strengthening for gender responsive and sustainable urban development: Integrated Deprivation Area Mapping System for Displacement Durable Solutions and socioeconomic reconstruction in Khartoum, Sudan